NGAUS was formed by militia officers in 1878 to obtain better equipment and training by petitioning Congress for more resources.

It is the nation’s oldest military association lobbying solely for the benefit of the National Guard and educating the public about the Guard’s role and history in the armed forces.

Today, just as then, NGAUS seeks to obtain better equipment, standardized training and a more combat-ready force by petitioning Congress for resources.
Our mission remains unchanged – we work to:

- Transform our members' ideas into legislative action
- Provide states and our members unified representation before Members of Congress.
- Ensure that the National Guard has modern equipment, training, missions and personnel benefits for the over 460,000 men and women currently serving in the Army and Air National Guard, as well as their families, employers and all Guard retirees.
NGAUS Legislative Staff

Peter Duffy
Legislative Director

Annie Lively
Senior Legislative Affairs Manager - Army Programs

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Legislative Affairs Manager – Air/Cyber Programs

Dixie Ross
Legislative Staff Assistant Joint Programs

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Legislative Assistant Army Programs

Grace Washbourne
Legislative Affairs Manager – Joint and Domestic Programs
NGAUS
- Ensure the National Guard has the resources necessary to perform its state and federal missions
- We encourage product briefs

Industry
- Promote products and services to help NGAUS achieve our goal…and make a profit in the process

The Desired Result
- A trained, ready, and equipped National Guard

Together We Succeed!
Who We Work With…

Congress
- National Guard Caucuses, HASC, SASC, HAC-D, SAC-D, HVA, SVA

Other Associations
- Adjutants General Association of the United States (AGAUS)
- National Guard Executive Directors Association (NGEDA)
- Enlisted Association of the United States (EANGUS)
- National Governor’s Association (NGA)
- The Military Coalition (TMC) and other veterans associations

States
- States associations
- State Congressional Action Contact Officers (CACO)

Industry
- Industry & Corporate Advisory Panel (CAP)

DOD
- National Guard Bureau & NGB/LL
- Air Force, Army, OSD-RA, etc.
Army

- **Fire Support**
  MG Robert Bray (SD)
- **Combat Vehicle**
  MG Wesley Craig (PA)
- **Army Sustainment**
  BG Leon “Mike” Bridges (AK)
- **Army Aviation**
  BG Eric Peck (KS)
- **C4I**
  COL Kelly Smothers (OR)
- **Engineer**
  BG Jeff Holmes (TN)

Joint

- **Personnel/Benefits**
  BG Kathy Wright (WY)
- **Medical**
  Lt Col Stephanie Riley (NH)
- **Domestic Operations**
  MG Greg Batts (SC)

Air

- **Mobility Air Forces**
  Brig Gen Harold Reed (WY)
- **Combat Air Forces**
  Brig Gen Marc Sasseville (DC)
- **Combat Support**
  Brig Gen Daniel Bader (NY)
- **Mission Support**
  Brig Gen William Cobetto (IL)
13 NGAUS Task Forces

- 3 Joint - 4 Air - 6 Army
- Task force chairs appointed by NGAUS Chairman of the Board
- Voting members represent six NGAUS areas (Air task forces organized using Weapons System Councils)
- Industry and NGB participate as non-voting members

- Purpose - to provide expert input to resolutions process
- Meet at general conference and throughout the year
- Information on the NGAUS web site
  - Purpose, contact information, members, meeting schedule
“Grassroots-Up” Lobbying Approach

• States submit draft resolutions directly to NGAUS
• Reviewed by stakeholders—NGB, NGAUS, Task Forces
• Voted on at NGAUS General Conference
• Published at NGAUS Industry Day in “Legislative Objectives” booklet
• Prioritized by NGAUS Task Force Chairs and form legislative agenda for the next year
• Top priorities lobbied on Capitol Hill
<table>
<thead>
<tr>
<th>Month</th>
<th>Description</th>
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<tbody>
<tr>
<td>Jan</td>
<td>Standing resolutions distributed to the states</td>
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<tr>
<td>Jan - May</td>
<td>State associations pass draft resolutions packages at their state conference and forward to NGAUS</td>
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<tr>
<td>Jun - Jul</td>
<td>Resolution packet reviewed by NGB, task forces and NGAUS Board of Directors</td>
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<tr>
<td>Sep</td>
<td>Resolutions are considered at NGAUS General Conference for adoption</td>
</tr>
<tr>
<td>Oct – Dec</td>
<td>NGAUS staff prepares Legislative Objectives; task forces prioritize resolutions</td>
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Purpose: Ensure NGAUS continues as the leading voice for Guard issues on Capitol Hill; sell the Congress and the American public on the value of the National Guard and DRIVE the conversation on Guard Issues.

Tactics:
• Maximum in-person meetings with Congressional Members and key staff
• Greatly enhanced use of communications tools
• More effectively leveraging other partners (the States, NGB, AGAUS, EANGUS, TMC) and leading these efforts

Capitol Hill meetings in 2013 – Over 250!
"We have a battle-proven, operational force, and it would be a disservice for our National Guard to revert back to pre-9/11 levels of equipment, readiness and training."

MG (Ret) Gus Hargett, testifying before the Senate Appropriations, Subcommittee on Defense
The Power of NGAUS - A United Voice for the Guard

- NGAUS achieves its mission through its lobbying and legislative activities.

- With over 45,000 members, NGAUS, its grassroots power, and access to key decisions makers has a powerful voice in Washington.

“Never underestimate the influence of the National Guard.” --Senator John McCain, R-Ariz., May 24, 2012
Successes

✓ National Commission on the Structure of the Air Force: Creates a commission to study the appropriate makeup of the AF, AFR, and the ANG, and adds at least some transparency to development of future Air Force budgets.

✓ Space Available (Space-A) Travel: Creates a comprehensive program for space-available travel on DoD aircraft, to include Guard members, retirees, their dependents and certain widows

✓ Transition Assistance Advisors: Allows the Chief of the National Guard Bureau to establish a program to provide Transition Assistance Advisors in each State to serve as statewide points of contact to assist eligible members of the Reserve Components in accessing benefits and health care

✓ Automatic Federal Recognition of Promotion of Certain National Guard Warrant Officers: Automatically extends federal recognition on members of the National Guard who are promoted from the grade of Warrant Officer 1 to Chief Warrant Officer 2

✓ Military Construction: Fully funds both the Air and Army National Guard at their requested levels--$613.7 million for the ARNG and $42.3 million for the ANG

✓ Thwarted attempts to cut National Guard sports sponsorships

A Mixed Bag

✓ Cuts to the Air National Guard
  - The Good – Requires the Secretary of the Air Force to retain 32 additional intra-theater airlift aircraft and exempts C-5s from retirement and creates an 8-person commission to recommend future force structure. Additionally, it leaves Air National Guard end strength at 105,700 to retain force structure.
  - The Bad – Not a NGAUS-backed “freeze”. Allows the Air Force to retire some Air Guard F-16 and A-10 fighters and allows the Air Force to cascade to the Air Guard some C-130 cargo aircraft that are nearing retirement age

✓ TRICARE fee increases: Halted across-the-board fee increases for TRICARE, however, TRICARE co-payments for prescription drugs may rise, but will be tied to cost-of-living adjustments in military retiree pay
Increase the National Guard as a percentage of the Total Force

• Rebalance the AC/RC force mix by increasing the National Guard as a percentage of the total force
• Shift AC missions and manpower into the National Guard to save money, maintain capabilities, improve efficiencies and capture the national investment as the AC draws down

Preserve the capabilities of the National Guard as an Operational Force

• Statutory and policy changes that solidify and protect the National Guard as an operational vs. strategic reserve
• Strong consideration for maintaining National Guard personnel, equipment and resources as a vital and cost effective part of Army and Air Force plans for the future
• Continued Congressional funding for MILCON & NGREA

Cyber Security

• Promote and develop cyber security capacity and capabilities

Protect and enhance the National Guard’s Domestic Response capabilities by pursuing statutory changes that promote accountability and readiness

• Creation of a dedicated, reliable Defense Department joint fund within the President’s Budget for National Guard support of civilian authorities
• Included funding for equipment and training needed for dom ops and emergency response to disasters

Assure representation and full involvement of the National Guard in any defense review affecting National Guard roles and missions or force structure

• Include the NGB, the State Adjutants General and the Council of Governors in all DoD strategic reviews including the Quadrennial Defense and the Strategic Choices and Management Review and all future force structure, AC/RC mix, and BRAC reviews
CNGB Annual Reporting of Domestic Response Personnel and Equipment Requirements
• Will be introduced in the Senate as a NDAA floor amendment

Inserting all Counterdrug program funding into President’s Budget
• Working with TAGs and Guard and Reserve Caucus on letters, creating state commander united strategies

National Guard for American Samoa
• Coordinating with Congressman Faleomavaega, Guard, NGB

CNGB appointment of ARNG and ANG Directors
• Preparing legislation for introduction
Promote the value and cost-effectiveness of the ARNG
• RFPB findings, promote think tank studies about cost and AC/RC mix
• The Guard IS the solution to sequestration

Legislative Proposals to Congress
• 9 of 11 proposals made it into defense bills relating to:
  ❖ Utilization of the Army National Guard as an Operational Reserve – *Report language in HASC, HAC and SAC bills*
  ❖ Off-ramping – *Report language in HASC and SASC bills*
  ❖ Increased funding for Blackhawks – *Funding in House Approps. bill*
  ❖ UH-72 Lakota program – *All bills un-cancel the program termination and include extra funding for additional procurement*
  ❖ C-23 moratorium - *$34M to keep operational in House Approps. bill*
  ❖ NGREA - *$400M House, $315M Senate*
  ❖ HMMWVs – *Addtl. $100M in House Approps*
Protect /Modernize/Recapitalize Legacy Aircraft
   • C-130 modernization and recapitalization
   • A-10 preservation
   • F-15/F-16 upgrades
   • RPA recapitalization
   • Fielding of future weapons systems

Inclusion of National Guard in the Cyber force structure decisions and planning
   • Parity in training and equipping

National Commission on the Structure of the Air Force and the Total Force Task Force
   • Impact on future force structure and FY15 budget debate
NDAA

- HASC and SASC leadership is offering a full comprehensive bill with no amendments. Bill to be taken up in the House this week, the sent to the Senate for vote next week.
- Levin: “There is no way to bring back the Senate bill before Friday... the only way to pass a bill this year is without amendments.”

Some Guard-related provisions:

- Modernization of the C-130H for ANG
- Authorization for SPP
- Requires DoD to conduct mission analysis for cyber operations and examine the proper balance of cyber capabilities across national security organizations.
- Requires DoD to create standards for cyber operations training

Budget

- House and Senate budget negotiators may have reached an agreement on 2 year funding, however nothing is certain.
Challenges Ahead

- Uncertain future for the National Guard
  - Force structure/end strength cuts
  - Roles/missions/deployments
  - Full representation in strategy and planning
  - ANG equipment issues – RECAP vs. modernize; depleting inventory
  - Programs to recruit/retain talent; MEPs scaled back
  - Cuts to enlistment bonuses, tuition assistance

- Sequestration / Furloughs / POM / Future Budgets
  - Fixing the budget; predictability
  - Current decisions driven by across-the-board cuts instead of more cost-effective, capabilities-driven strategies

- Future of resiliency programs
  - Mental health
We Can’t Do It Without You
• The strength of NGAUS has always been its united voice for the National Guard
• NGAUS Voice + Engaging Members of Congress = SUCCESS

Our Commitment
• To protect what the National Guard EARNED and what our country has promised them
• Maintain a strong, sustainable National Guard