



NGAUS CORPORATE ADVISORY PANEL (CAP) NEWSLETTER

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CAP CHAIR'S CORNER

A NOTE FROM OUR CAP CHAIR - CINDY RAMIREZ



Growing up in Pennsylvania, I was always taught the earliest observation of Decoration Day, now known as Memorial Day, was held in Boalsburg, PA. However, in recent research, I found there is a dispute with Waterloo, NY for that distinct honor. They both can lay claim because Boalsburg had the earliest grave decorations (1864), however in 1873 New York became the first state to officially recognize the holiday and in 1966, Waterloo was given a Presidential order declaring it the birthplace of Memorial Day. But perhaps it doesn't matter so much where it started, as much as the fact that it did.

In contemplating the upcoming Memorial Day holiday, my thoughts have been turning to what that day means to me. Growing up in a very patriotic, small-town home, I never asked IF we were going to Memorial Day services, but instead would ask what time we would be leaving as there was no question IF we were going. From a very young age, I was taught to respect and honor those who served our country and more importantly, those who died in that service. I learned about the Buddy Poppy and would donate every year so I could wear one. There were many veterans in my home town, my Dad being one of them, and as I grew, I would watch their faces during the parade, the services, and even at the VFW and American Legion afterwards. I learned a lot from their faces, particularly during the playing of Taps and the 21-gun salute. It is said the eyes are the window to the soul and I felt I could see into each and every one of their souls as year after year they continued to mourn the loss of their comrades. Every year my heart ached for them ... and to this day it still does. The souls of those who remain, continually remind me to honor and respect those who gave their life for me.

With my reflections on Memorial Day, I got to thinking about our National Guardsmen involved in the various U.S. conflicts and decided to do a bit of research. Did you know 136 Guardsmen from 35 States, DC and Puerto Rico have received the Medal of Honor? (Please read about two of them featured elsewhere in this newsletter.) Did you know National Guardsmen fought in every U.S. conflict since the Revolutionary War? Did you know the actual award presented to the recipient of the NGAUS BG William W. Spruance Legacy Award reflects a Guardsman from each of those conflicts? Did you know you can view the original prototype of that award in the NGAUS Library? I'm actually a bit embarrassed to say I didn't know some of those things and am reminded of how much I still don't know. But the one thing I do know is how truly blessed I am to have had people die for me who didn't even know me. From that young girl in a small town in Pennsylvania hearing the firing of the 21-gun salute from the local VFW Honor Guard to an adult woman hearing that same 21-gun salute from an elite Honor Guard at Arlington Cemetery, those men and women who died for me are in my heart and have my utmost respect not only on Memorial Day, but always. Whether a civilian, a veteran, or a currently serving member, I hope my reflection of this special day will lead you into the window of someone's soul this Memorial Day. May God bless America and those who gave their lives so we can continue to live in freedom in the greatest country in the world!

THE ELECTION IS COMING! THE ELECTION IS COMING! THE CORPORATE ADVISORY PANEL (CAP) ELECTION IS ON THE HORIZON.

This will serve as a Pre-announcement for the upcoming CAP elections, as it will quickly be time to elect next year's new panel members. We will specifically be looking for one (1) Large-sized business representatives, two (2) Medium-sized business representatives, and two (2) Small-sized business representatives to accurately represent our NGAUS corporate membership. The window for CAP nominations from eligible NGAUS Corporate Members is anticipated to be from mid/late June through early August, 2019. Look for an e-mail announcement from Mark Caruso, NGAUS Industry Liaison, during that time period. The annual NGAUS Conference in Denver will serve as the platform meeting for the election of our new CAP representatives. The electorate will consist of industry-appointed NGAUS Corporate Member representatives (one vote per company) as determined and verified by the attending NGAUS representative.

The CAP consists nominally of no more than 15 elected representatives from Industry and is representative of and proportional to the percentage of small, medium, and large businesses holding corporate membership in NGAUS. Because of this, the composition fluctuates and is calculated year to year before each election cycle. The CAP is comprised of a proportional mix of the following NGAUS Corporate Membership categories:

- Large business: Generally, the largest defense corporations, doing in excess of \$500M/year in DoD business
- Medium business: Companies with less than \$500M/year but more than \$25M year in DoD business
- Small business: Companies with less than \$25M/year in DoD business

For more information about the CAP's purpose, goals and composition please go to:

<https://www.ngaus.org/about-ngaus/board-directors-committees/corporate-advisory-panel>

How do you become a member of the CAP? To qualify as a CAP representative, the business/service/agency being represented must have been a Corporate Member of NGAUS for at least one year prior to their representative's nomination, and continue NGAUS membership throughout their CAP representative's incumbency. A CAP candidate will be required to submit a self-nominating biography to the NGAUS Corporate liaison for consolidation and distribution to the electorate body once the call for nominations occurs. Nominees will be afforded the opportunity to speak for a few moments at the CAP Open Meeting at the NGAUS General Conference in Denver to tell voting members why they should vote for you!

AGAUS CONFERENCE WHITEFISH, MONTANA JUNE 2 - 6, 2019



The Adjutants General Association of the United States (AGAUS) Summer Conference is just around the corner!

The 2019 AGAUS Summer Conference will be held at The Lodge at Whitefish Lake at 1380 Wisconsin Avenue, Whitefish, MT 59937 from June 3-5, 2019 (travel days on June 2nd and June 6th).

Hosting this year's event will be the Adjutant General's Association of the U.S. President, MG Glenn Curtis (LA), accompanied by VP Army – MG Luke Reiner (WY) and VP Air – Maj Gen Daryl Bohac (NE).

Why should you attend? The AGAUS consists of The Adjutants General (TAGs) from all the 54 States and Territories. The venue allows small venue one-on-one conversations directly with TAGs and other senior National Guard members. The AGAUS Summer Conference also provides a great opportunity to “show your wares” as an exhibitor, while sponsorships gets you and your company's name directly in front of the TAGs.

Registration for the AGAUS Summer Conference can be found [HERE](#) and exhibitor/sponsorship information is available [HERE](#).

Lodging in Whitefish has been coordinated at two beautiful locations:

[The Lodge at Whitefish Lake](#)

Vendor Group ID is: CORPS19

Group Password is: LODGE

[Firebrand Hotel](#)

Vendor Group ID is: CORP19

Group PASSWORD is: FIREBRAND

Please consider participating in the AGAUS Summer Conference and we look forward to joining you in Whitefish Montana!

**CALLING
ALL
INDUSTRY
MEMBERS!**

**OPEN CAP
MEETING @
AGAUS**

**JUNE 4,
2019
1300 - 1400**

**PLEASE
JOIN US TO
DISCUSS:
POSSIBLE
RESOLUTION
SOP
CHANGES
AND &
MORE!**



NGAUS 141ST GENERAL CONFERENCE & EXHIBITION DENVER, CO AUGUST 30 - SEPTEMBER 2, 2019

The Mile-High Denver 2019 NGAUS Conference is almost upon us! Major General Michael Loh, Colorado's Adjutant General, is hosting this year's event from August 30th to September 2nd in Denver!

Whether you hike, run, play golf or ride a Harley, this event in Denver has it covered! Additionally, this year's conference will have a company grade mixer, Governor's Reception, Adjutant General Reception, Hospitality night and the All States Dinner.

From an Industry perspective, this year's conference hopes to have some changes that were suggested by our own Corporate Advisory Panel (CAP). Namely, more time on the exhibit floor by adjusting the schedule so attendees have more free time. Other suggestions in the works are food and snacks through out the convention hall floor and more break areas for attendees to congregate. All in all, the CAP is working to make this conference a great event for Industry!

All the information you need is at your finger tips...for more information on registering, hotels, events, sponsorship, etc, check out it out [HERE](#). **The cut off for hotel registration is July 12th**, so do not delay. If you have questions reference sponsoring any of the events at the conference please contact, Russ Kraus, Co-Chair, Mile-Hi NGAUS 2019 at RussKraus@q.com or 303-773-8403.

Still not sure if you want to attend or exhibit this year? Here are some keys reasons to do so:

- **The NGAUS General Conference & Exhibition** is the largest event for National Guard officers from 50 states and U.S. territories.
- **Multi-Billion Dollar Opportunity** – The recently signed budget provides billions to the National Guard.
- **Captured attention for 3 days** - An immersive environment where officers of the National Guard dedicate 3 continuous days to information sharing, strategic planning, and collaboration building.
- **Buying Authority** – 90% of attendees are involved in the buying process and are at the event to discover new solutions!
- **Lead Generation** - Benefit from a highly-sophisticated route to market and engage with key leaders in a highly professional environment. Meet contacts face to face to better understand their needs
- **Meet the Industry** - Take advantage of the opportunity to meet qualified buyers and specifiers from across the industry.
- **Launch New Products** - Showcase new and innovative products and services to a high volume of dedicated professionals seeking the best solutions to their requirements.

Special Request for Industry with Company Grades/Warrant Officers:

If you have an employee attending NGAUS Denver who is also a military member Grades 0-1 - 03 or WO-1 – WO-3, please make sure to register them in advance for the Company Grade/Warrant Officer event and include their rank on their name badge. This will make admission to the event go much smoother and hopefully eliminate entry problems from last year.

EANGUS CONFERENCE DES MOINES, IOWA AUGUST 4 - 7, 2019



The 48th annual EANGUS national conference will be held August 4-7, 2019, at the Iowa Events Center in Des Moines Iowa. With over 1,000 Guard members, retirees and family members attending, this conference will prove to be more beneficial to exhibitors than those of the past. The ARNG CSM, CSM John Sampa, will host a State Senior Enlisted Leaders (SEL), State Command Sergeants Major and Division Command Sergeants Major conference in conjunction with the EANGUS Conference. CSM Sampa is encouraging those enlisted leaders to visit the EANGUS Conference on Monday and Tuesday. EANGUS is also expecting that some of the 2020 national political candidates may visit the conference with the early Iowa conference coming up in January.

This is a great opportunity for industry to display and brief your products and services to the enlisted leaders of the National Guard. You can visit www.eangusconference.org to register and review the Prospectus. For those of you that are EANGUS Partners, your booth rates range from \$1800-\$2200 depending on your level of partnership. For those of you that are not Corporate Partners, standard booths cost \$2700 and premium booths cost \$3300.

Government/Military/Non-Profit Organizations can purchase a booth for \$1400. You can become a Corporate Partner by contacting Joan Gardiner at 800-234-3264 x 3 or email her at joan@eangus.org The Prospectus also offers you the opportunity to sponsor events at the conference.

Finally, as an exhibitor you are invited and encouraged to attend some fun and exciting events. The host State, Iowa, will have a Welcome Night on Sunday for all attendees and exhibitors. This is always a fun time and a great time to mingle with your target audience. The Junior Enlisted (E-6 and below) have their own event on Monday night but exhibitors are encouraged to attend. It is a great event and a fantastic opportunity for sponsorship. On Tuesday night, the seven areas of EANGUS have an All Area Hospitality Night. At this fun-filled event, the specific ENAGUS Areas serve up food and beverage unique food to their particular region. You will absolutely have a great time! The conference concludes with the All States Banquet on Wednesday night, a formal event where the Association bestows awards on companies and individuals, as well as awarding scholarships.

LEGISLATIVE UPDATES

Prepared by: NGAUS Legislative Staff ~ used with thanks from the CAP

FY20 Congressional Cycle Update (as of 7 March)

Defense Authorizations

President's Budget Release	House Committee NDAA	House-passed NDAA	Senate Committee NDAA	Senate- passed NDAA	Conference Committee	Signed Into Law
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Current Point

Defense Appropriations

President's Budget Release	House Committee Approps.	House-passed Approps. Bill	Senate Committee Approps.	Senate- passed Approps. Bill	Conference Committee	Signed Into Law
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Current Point

FY20 Defense Budget Overview

The Fiscal Year (FY) 2020 President's budget request is expected to be released by 11 March, with justification documents expected to be released the following week. News outlets report the President is expected to request \$750.0 billion in total defense spending. This would include \$576.0 billion in base and discretionary funding for the Department of Defense (DoD), as well as \$174.0 billion in Overseas Contingency Operations (OCO) funding.

Submitting a request to Congress for \$576.0 billion in base and discretionary DoD funding would match the FY20 budget caps mandated by the Budget Control Act (BCA) of 2011, which expires after FY21. Congress is required to pass legislation to enact base and discretionary DoD appropriations above \$576.0 billion for FY20.

Congress has a compressed timeline to enact the FY20 National Defense Authorization Act (NDAA) and defense appropriations legislation. The Senate may begin NDAA consideration before the House of Representatives. Additionally, House Majority Leader Steny Hoyer (D, MD-05) scheduled all of June with the goal of having the House pass all FY20 appropriations legislation by 30 June.

Top FY20 NGAUS Priorities

Army National Guard

- Concurrent & Proportional Fielding of Equipment
- UH-60 Black Hawk Modernization, Recapitalization
- HMMWV Modernization
- AH-64 Battalions Equipped at 24 Aircraft

Air National Guard

- Concurrent & Proportional Fielding of Equipment
- Concurrent Fielding of F-35, KC-46 Aircraft
- C-130H Modernization, C-130J Recapitalization
- A-10, F-15C/D, F-16 Modernization

(continued on next page)

LEGISLATIVE UPDATES (CONTINUED)

Joint-Personnel

- Reserve Component Medical Readiness/TRICARE reform
- Improved Mental Health Care Access & Treatment for Guardsmen
- Early Retirement Credit under 12304b Orders
- Consistent NGREA Funding
- Increase Full Time Support/Manning
- Tax Incentives for Employers to Hire Guardsmen, Tax Deductions for Drill Travel
- Enhance Guard Cyber & Space Missions
- Increase Annual Federal Employee Military Leave from 15 to 30 Days
- Allow TSP Contributions Outside 401(k) Threshold

FY19 Spending Overview

	House Proposal	Senate Proposal	House & Senate	Final FY19 Levels
Defense	\$606.5B	\$607.1B	\$600M	\$606.5B
Defense	\$68.1B	\$67.9B	\$200M	\$67.9B
NDAA	\$639.1B	\$639.2B	\$100M	\$639.1B
NDAA OCO	\$69.0B	\$68.5B	\$500M	\$69.0B
MILCON-VA	\$96.9B	\$97.1B	\$100M	\$96.8B
National Guard	\$309.2M	\$329.2M	\$20M	\$319.2M

Notable FY19 NGAUS Accomplishments

- \$421.0 million for the ARNG and \$421.0 million for the ANG in NGREA funding
- New UH-60 Black Hawk M-Model helicopters designated to ARNG
- Continued funding for HMMWV ambulance procurement and ARNG HMMWV modernization
- 6 AH-64 Apache Block IIIB new-build helicopters designated to ARNG
- 8 C-130J aircraft designated to ANG and increased C-130H modernization funding
- Increased funding for A-10 Thunderbolt modernization
- Funding for F-15C Eagle Active Warning and Survivability Systems (EPAWSS) and ALQ- 128 Electronic Warfare Warning Sets (EWWS)
- Authorization for the secretaries of the Army and Air Force to adjust effective dates of promotion of Guard officers who experience delays in federal recognition of their promotion
- Under 12304b orders, high deployment allowance accrual for all Reserve Component servicemembers and non-reduction in pay protections for Reserve Component servicemembers who are also federal employees in their civilian capacity
- Increased funding for ARNG Cyber Protection Teams and cyber scholarships
- Increased funding for ARNG and ANG mental health pilot programs



NATIONAL GUARD BUREAU - ARNG FY20 MODERNIZATION EQUIPPING REQUIREMENTS CONFERENCE (MERC) RECAP

The National Guard Bureau hosted the ARNG FY 20 Modernization Equipping Requirements Conference during the period 25-28 March, 2019 at the 168th Regional Training Center (RTI), Centennial Training Center, Fort Carson Colorado. During the conference the State Force Integration Readiness Officer, NGB System Integrators, ARNG Item Managers, and State Logisticians met to identify capability gaps and review the States' National Guard and Reserve Equipping Appropriation (NGREA) submissions. The capability gaps that are subsequently identified and validated are nominated to become candidates for procurement using ARNG NGREA Funds.

The event was promoted as the ARNG's intent to mirror the ANG's approach to building requirements through the WEPTAC process. Late into the planning cycle, and after sustained pressure from NGAUS industry members, the event was scheduled, and a limited number of vendors were allowed to display and interface with participants at the end of the duty day.

Industry members were not allowed to participate in the meetings or breakout sessions. A limited number of the conference participants visited the vendors and the displays during the evening hours. Despite the lower than expected turn-out, most vendors agreed that this was an essential first step allowing industry greater access to the decision makers who buy the products who support and protect the men and women who serve this great country.



NATIONAL GUARDMAN SPOTLIGHT

LT COL ADDISON E. BAKER

LT COL Addison Baker was born on January 1, 1907 in Chicago, IL. He initially enlisted as a Private in the Regular Army in 1929, and received his wings and commission in 1931, before leaving active duty in 1932. He served in the Ohio National Guard and was recalled to active duty in 1940 and promoted to Captain. In February 1942, he joined the 93rd Heavy Bombardment Group at Barksdale Field, LA and in May was promoted to Major and given command of the group's 328th Bomb Squadron as it left for the European Theater.

In combat, he was promoted to Lieutenant Colonel and Group Commander by May 1943. Leading air missions against the Axis Powers, he departed from Benghazi, Libya on August 1, 1943. His flight formation suffered severe damage from enemy fire en route to its target, the oil refineries in Ploesti, Romania. Nonetheless, Baker continued the mission and destroyed the target. With his B-24 Liberator *Hell's Wench* in flames, Baker steered it away from the formation to avoid collisions. Despite his efforts to save the plane, it crashed, killing Baker and the nine other men on board. On March 11, 1944, Baker was posthumously awarded the Medal of Honor. In part, the Citation reads, "Approaching the target, his aircraft was hit by a large caliber antiaircraft shell, seriously damaged and set on fire. Ignoring the fact he was flying over terrain suitable for safe landing, he refused to jeopardize the mission by breaking up the lead formation and continued unswervingly to lead his group to the target upon which he dropped his bombs with devastating effect. Only then did he leave formation, but his valiant attempts to gain sufficient altitude for the crew to escape by parachute were unavailing and his aircraft crashed in flames after his successful efforts to avoid other planes."

Lt Colonel Baker is recognized in the permanent collection of the National Guard Memorial Museum.

NATIONAL GUARDMAN SPOTLIGHT

COLONEL LEWIS L. MILLETT



Colonel Lewis L. Millett led a colorful and adventurous life. Born in 1920 in Maine, he enlisted in the Maine Army National Guard in 1940. Frustrated by the United States' slow entry into World War II, he moved to Canada. After joining the Allied effort, he ended up in the Italian Campaign before being uncovered as an American deserter!

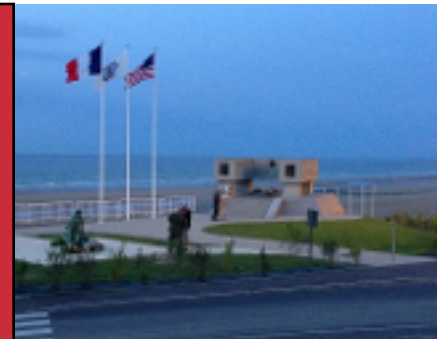
True to form, he ended up wangling a commission out of what looked like a grim situation and thus began his career as a United States Army National Guard officer. Back in the National Guard, Millett made his way to the Korean War as the commander of Company E, 27th Infantry Regiment, 26th Infantry Division (ME, CT, MA, NH, RI, VT) – where he bravely fought to win Hill 180. The battle was terrible but he led his men to victory without a single fatality.

His heroism on Hill 180 resulted in his Medal of Honor. In part, the citation reads, "While personally leading his company in an attack against a strongly held position he noted that the 1st Platoon was pinned down by small-arms, automatic, and antitank fire. Capt. Millett ordered the 3d Platoon forward, placed himself at the head of the 2 platoons, and, with fixed bayonet, led the assault up the fire-swept hill. In the fierce charge, Capt. Millett bayoneted 2 enemy soldiers and boldly continued on, throwing grenades, clubbing and bayoneting the enemy, while urging his men forward by shouting encouragement. Despite vicious opposing fire, the whirlwind hand-to-hand assault carried to the crest of the hill. His dauntless leadership and personal courage so inspired his men that they stormed in to the hostile position and used their bayonets with such lethal effect that the enemy fled in wild disorder. During this fierce onslaught Capt. Millett was wounded by grenade fragments, but refused evacuation until the objective was taken and firmly secured."

Undeterred, Colonel Millett came back to the United States and served overseas in the Vietnam War where he put his Ranger School training to the test. After retiring from the Guard, he spent time as a deputy sheriff in Trenton, TN. In 2009, Colonel Millett passed away in Idyllwild, California.

Colonel Millett is recognized in the permanent collection of the National Guard Memorial Museum and his bayonet may be viewed in the National Guard Memorial Medal of Honor Gallery, to the right as you enter the rotunda.

NATIONAL GUARD MONUMENT @ OMAHA BEACH MEMORIAL NORMANDY, FRANCE



Located in Vierville-sur-Mer, France, on Omaha Beach, the National Guard Monument sits on the spot where the 29th National Guard Division broke through German defenses on D-Day, June 6, 1944. The monument and the original bunker which it sits atop are maintained by NGEF to preserve the legacy and pay honor to all National Guardsmen who have fought in the European theater. The three flags that fly in front of the Monument have been generously donated in perpetuity by Annin Flagmakers of Roseland, N.J. Because of high winds from the channel, the flags are changed both seasonally and approximately every sixty days. Special thanks go to Annin Flagmakers VP Bob Caggiano and to the citizens of Vierville-sur-Mer, FR. The Monument and the property it rests on are owned in fee-simple by the National Guard Association of the United States. The title and plat may be viewed at the National Guard Memorial Library.





2019 NGAUS TRIP TO NORMANDY AND PARIS, FRANCE



The National Guard Association of the United States (NGAUS) and **Boots to Journeys** would like to invite you to participate in the **2019 Normandy and Paris experience (75 years in the making)**. This amazing trip has been designed specifically to immerse you into a chapter written in history which changed the European front during World War II.

We've all heard stories and seen movies about the D-Day invasion and the days that followed it, of men who made the ultimate sacrifice. Nearly all of that great generation have passed on, but we should accept it as a challenge and honor to protect and preserve the reason they fought, bled and died for each of us. Being able to stand at the edge of the rocky cliffs and walk along the sandy beach, or paying respects on the sacred grounds of the cemetery is an experience you'll never forget. Normandy is not just a place to check off the bucket list, it's one of the prominent locations that captures the American spirit and stirs the soul of those who understand what it means when one has sworn to protect and defend our country.

The National Guard Association of the United States (NGAUS) has taken many of its members, families and those who love history to this sacred area for many years as our flag flies proudly. This year we're looking forward to you experiencing this first hand. Enhancements have been made that will provide memories that will last, friendships that will be built and the ability to preserve history through the National Guard Education Foundation (NGEF).

There are several ways to find out more. Visit www.Bootstojourneys.com/normandy , send an email to Travel@bootstojourneys.com or by phone @ 1-833-490-0390 Ext. 2

CW5 (Ret.) Pickens is the owner of **Boots to Journeys, LLC**, which is a lifetime and corporate member of NGASC and NGAUS. **Boots to Journeys** is also a Corporate Member of The Enlisted Association of the National Guard of the United States (EANGUS). You can read more about all the services available at www.Bootstojourneys.com

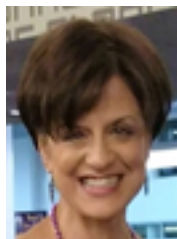
ADJUTANTS GENERAL UPDATE



We'll continue to keep you informed of changes in the ranks of Adjutants General as a result of retirements and new governors. (MG = Army National Guard officer, Maj Gen = Air National Guard officer)

STATE	ADJUTANT GENERAL	STATE	ADJUTANT GENERAL
Alabama AL	MG Sheryl Gordon	Montana MT	MG Matthew Quinn
Alaska AK	Col Torrence Saxe	Nebraska NE	Maj Gen Daryl Bohac
Arizona AZ	Maj Gen Michael McGuire	Nevada NV	Brig Gen Bill Burks
Arkansas AR	Maj Gen Mark H. Berry	New Hampshire NH	BG David Mikolaities
California CA	MG David Baldwin	New Jersey NJ	BG Jemal Beale
Colorado CO	Maj Gen Michael Loh	New Mexico NM	MG Kenneth Nava
Connecticut CT	MG Francis Evon	New York NY	MG Ray Shields
Delaware DE	BG Michael Berry	North Carolina NC	MG Gregory Lusk
District of Columbia DC	MG William Walker	North Dakota ND	MG Alan Dohrmann
Florida FL	MG James "Jim" O. Eifert	Ohio OH	MG John Harris
Georgia GA	MG Tom Carden	Oklahoma OK	MG Michael Thompson
Guam GU	LTC Ester C. Aguigui	Oregon OR	Maj Gen Michael Stencel
Hawaii HI	MG Arthur "Joe" J. Logan	Pennsylvania PA	Maj Gen Anthony Carelli
Idaho ID	BG Michael Garshak	Rhode Island RI	MG Christopher Callahan
Illinois IL	BG Richard R. Neely	South Carolina SC	MG Van McCarty
Indiana IN	MG Courtney Carr	South Dakota SD	BG Jeffrey Marlette
Iowa IA	MG Timothy Orr	Tennessee TN	MG Jeff Holmes
Kansas KS	MG Lee Tafarielli	Texas TX	MG Tracy Norris
Kentucky KY	MG Stephen Hogan	Utah UT	MG Jeff Burton
Louisiana LA	MG Glenn Curtis	Vermont VT	COL Gregory C. Knight
Maine ME	Maj Gen Doug Farnham	Virginia VA	MG Timothy Williams
Maryland MD	MG Linda Singh	Virgin Islands VI	COL Ivan R. Udell
Massachusetts MA	Maj Gen Gary Keefe	Washington WA	MG Bret Daugherty
Michigan MI	MG Paul Rogers	West Virginia WV	MG James Hoyer
Minnesota MN	MG Jon Jensen	Wisconsin WI	Maj Gen Donald Dunbar
Mississippi MS	MG Durr Boyles	Wyoming WY	MG Gregory C. Porter
Missouri MO	MG Stephen Danner	Puerto Rico	BG Jose J. Reyes

GET TO KNOW YOUR CAP REPRESENTATIVES!



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Lead: Resolutions Committee



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Additional Role: Resolutions Committee



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