



NGAUS CORPORATE ADVISORY PANEL (CAP) NEWSLETTER

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CAP CHAIR'S CORNER



A NOTE FROM OUR CAP CHAIR - CINDY RAMIREZ

A couple months ago, I attended my niece's high school graduation party. As I perused the table of pictures of her life thus far, I noticed a stack of papers next to a box. On the box was a note – "Advice for the High School Graduate." I only had to think for a brief moment before I sat down to write my favorite piece of advice – "Never underestimate the power of networking. You never know who you will meet and who they will know."

I pray my niece will heed that piece of advice, but with the NGAUS conference upon us, I hope everyone attending the conference will as well. The trade show floor is definitely the best place to show your wares and talk to people about those wares, but remember . . . there are other events at the conference that provide amazing opportunities for networking. Please don't rely strictly on your exhibit. Please put yourself out there and attend all the evening events. The person you need to see may not make it to your exhibit, but you might see them at the Governors reception or perhaps you need to seek them out at the hospitality night events and invite them to visit your booth. And don't forget to take your business cards to the social events. Write your booth number on your cards so you are ready when you do meet someone. I cannot even begin to tell you how many contacts I've made over the years at the NGAUS social events. Those people may have helped me or knew someone who could, and thankfully, many have remained in my life both professionally and personally. Look for and build your network!

Every year on our way to the Exhibitor's Reception, my husband and I look at each other and say, "Here we go!" Why do we say that? Because from that point on, the conference is fast, furious, fun and fruitful; we never stop! I admit, with my ever advancing age I can't do NGAUS nights as late as I used to, but I still do my best, day and night, to get out and meet people and go home exhausted. Why? Because I never underestimate the power of networking! See you in Denver!

"Pulling a good network together takes effort, sincerity and time." – Alan Collins

"Networking is a lot like nutrition and fitness: we know what to do, the hard part is making it a top priority." – Herminia Ibarra

"Effective networking isn't a result of luck – it requires hard work and persistence." – Lewis Howes

Networking has been cited as the number one unwritten rule of success in business. Who you know really impacts what you know." – Sallie Krawcheck

"Courage starts with showing up and letting ourselves be seen." – Brene Brown

"Many believe effective networking is done face-to-face, building a rapport with someone by looking at them in the eye, leading to a solid connection and foundational trust." -- Raymond Arroyo

"Networking is not about just connecting people. It's about connecting people with people, people with ideas, and people with opportunities." – Michele Jennae

"The single greatest 'people skill' is a highly developed and authentic interest in the other person." – Bob Burg

**UPCOMING EVENTS AT NGAUS YOU
DON'T WANT TO MISS!**

EXHIBITOR RECEPTION

THURSDAY, 29-AUG-2019

1600 - 1800

INDUSTRY WORKSHOP

FRIDAY, 30-AUG-2019

1300 - 1430

OPEN CAP MEETING AT NGAUS

SATURDAY, 31-AUG-2019

0845 - 1000

THE CAP ELECTION IS RIGHT AROUND THE CORNER IT'S TIME TO GET OUT AND VOTE!

Nominations for new CAP members has come to a close...now it's time to get out and VOTE to elect the 2019-2022 CAP class.

The annual NGAUS Conference in Denver will serve as the platform meeting for the election of our new CAP representatives. Each candidate will be afforded the opportunity to address the attending corporate members at the ***OPEN CAP Meeting on Saturday, 31 August 2019, 0845 - 1000, Colorado Convention Center, Room 607.*** Ballots for the election will be available at this session, as well as from the NGAUS booth in the exhibit hall during the conference.

The electorate will consist of industry-appointed NGAUS Corporate Member representatives (one vote per company) as determined and verified by the attending NGAUS representative. A ballot and all the self-nominating biographies will be sent to the representatives in August after the nominations are closed. The voting will be conducted either by electronic ballot or hard copy prior to the end of the NGAUS Conference by the Corporate Representative from each Industry Partner, and will be managed by the CAP Membership Chairperson, The counting and validation will be accomplished by two standing CAP representatives, and one NGAUS representative after the NGAUS Conference is closed.

So please plan to vote either in person in Denver or via electronic submission prior to the close of the conference on Monday, 2 September.



NGAUS 141ST GENERAL CONFERENCE & EXHIBITION DENVER, CO AUGUST 30 - SEPTEMBER 2, 2019

It's not too late! You can still register for the Mile-High Denver 2019 NGAUS Conference. Colorado's Adjutant General, Major General Michael Loh, is hosting this year's event from August 30th to September 2nd in Denver!

Over 4,000 Guardsmen and family members are registered for this year's event as well as 1,000 Industry Registrants. This year's event will feature longer breaks to encourage more time for attendees on the exhibit hall floor and pop ups throughout the days to keep interest focused on exhibiting companies. The NGAUS Corporate Advisory Panel (CAP) has been instrumental in ensuring that Industry's voice is heard. All in all, the CAP has worked to make this conference a great event for Industry!

All the information you need is at your fingertips- for more information on registering, hotels, events, sponsorship, etc, check out it out [HERE](#).

If you have questions reference sponsoring any of the events at the conference please contact, Russ Kraus, Co-Chair, Mile-Hi NGAUS2019 at RussKraus@q.com or 303-773-8403.

Special Request for Industry with Company Grades/Warrant Officers: If you have an employee attending NGAUS Denver who is also a military member Grades 0-1 - 03 or WO-1 - WO-3, please make sure to register them in advance for the Company Grade/Warrant Officer event and include their rank on their name badge. This will make admission to the event go much smoother and hopefully eliminate entry problems from last year.



NGEDA NEWS

The mission of The National Guard Executive Directors Association (NGEDA) is:

- * To provide a forum for the exchange of timely information of common interest for the mutual benefit of members and the organizations they represent.
- * To encourage and assist, when feasible, each state, commonwealth, territory and the District of Columbia to organize and maintain a National Guard association.
- * To participate in improving the operational readiness, training and image of the National Guard on both state and national levels.

The Executive Directors of each state, district and territory are the day to day representatives of each Association. One of our many tasks is to maintain a working relationship with NGAUS and our Industry Partners at both the state and national level. Just recently NGEDA participated in a joint CAP/NGAUS working group with a mission to update the NGAUS Resolutions SOP.

This exchange of institutional information benefited all parties and will ultimately streamline and improve the effectiveness of the Resolutions process. NGEDA continues to support the National Guard with Legislation efforts, along with our Industry Partners, to insure our Soldiers and Airman are at the same level of readiness as the Active Component. NGEDA will continue to raise the critical issues of equipment, training and benefits for National Guard Service Members.

NGEDA thanks the CAP for the opportunity to share our updates in its Newsletter. You may also visit our website at www.ngeda.org for additional information.

Thanks to all of you for your great efforts and sacrifices in support of our Service Members and their Families!

John Angelloz
NGEDA President

Jim Simms
NGEDA Second Vice President

SPACE & THE NATIONAL GUARD



If there is a Space Force, should there be a Space National Guard? In a recent speech to the Air Force Associations, Lt. Gen. Scott Rice indicated that the Guard was engaged in the internal DoD planning for a future Space Force. Preparations for the establishment of the new service draw parallels to the development of the U.S. Air Force and its associated Air National Guard. Much like the Air Guard, an equivalent Space Guard Force would offer scalability of operations, supplemental resources and a bridge to civilian counterparts that would enhance the capabilities to the active duty force.

There are many reasons why there should be a National Guard component to a newly established and independent Space Force. One advantage is the cross-pollination with the growing civilian space environment. Many of the members of the Space Guard will likely have civilian jobs in the Space field. These citizen soldiers could serve as integrators between military and the civilian counterparts. Force management is another advantage. The Guard also serves as a great tool to retain talent as a part time force and helps with surge requirements. This last point also offers opportunities for cost savings. The Congressional Budget Office on June 26 set its cost estimate for standing up a Space Corps within the Air Force to \$3.6 billion. This includes \$2.3 billion on recurring personnel costs spread over five years and a projected one-time construction and renovation cost could range between \$1.1 billion and \$3 billion. Utilizing existing Guard assets for a proportion of these investment could result in savings across facilities and personnel.

The Guard contribution to Air Force Space Command already includes over 900 personnel within eight squadrons. Potential Guard mission could expand current mission such as missile warning, space situational awareness, satellite communications, and space electronic warfare. The Guard could also support emerging mission sets such as orbital warfare or the emerging training pipeline for Space Force operators. Guardsmen could provide critical knowledge management and continuity in each of these missions.

Factors such as the Guard component's size, command structure, and alignment with the active duty component will be instrumental in determining the actual Guard involvement in the emerging Space Force. Challenges to the integration of the Guard in the Space Force range from doctrinal to execution. On the doctrinal side, proper alignment would be essential to success. Placing the Space component under the National Guard Bureau would address key issues of force development and support. On the execution side, flexibility is required especially in effectively embedding part-time Guardsmen in missions that require constancy of action. However, such challenges are not insurmountable and are effectively negotiated by the Air and Army components.

So, should there be a National Guard component of the Space Force? Air and Army components of the Guard have proven very useful, providing alternative for citizens to serve that add additional and diverse capabilities to the regular forces. The Guard would be a tremendous asset in the development of the new service and in forging connections between military and commercial applications in a time when both are growing rapidly in the space arena. A Space Guard Force could be a source for innovative modernization, similar to the way the Air Guard component complements USAF today.



NGAUS

LEGISLATIVE TEAM BIOS



Mike Hadley

Legislative Director

Mike is a seasoned professional bringing exceptional depth and energy to the NGAUS Legislative team. He is responsible for all NGAUS strategic lobbying activities including engagement strategies and plans with Congress in coordination with the NGAUS president, legislative team, and relationship partners. His core objective is to never put a Guardsman in harm's way without giving him an unfair advantage in the form of training, equipment, facilities and policies that take care of him and his family.

His work history includes:

- Consultant/lobbyist – Chesapeake Solutions, 2008-2016
- Principal Deputy for National Guard and Reserves – Army OCLL, 2007-2008
- Director of House Affairs – OSD-LA, 2005-2007
- Legislative Liaison for Aviation Programs – Army OCLL, 2004-2005
- Congressional Defense Fellow – Office of Sen. Barbara Mikulski, 2003-2004
- Strategic Planner – NGB-ARA, Army G-3, 1997-2002
- Company Commander - HHC, OSACOM, 1995-1997
- Company Commander - 1st S&F, USAALS, 1994-1995
- Multiple leadership and staff positions – US Army - Germany, CONUS, 1986-1994

He received his MBA from Johns Hopkins University and his Bachelor's degree in Communications from Ohio University. He has also earned his Professional Certificate in Legislative Studies from Georgetown University.

Mike has a strong military family: His wife is a retired USAR LTC. His daughter is an Intel/Civil Affairs MAJ in the USAR, his oldest son is a Lt in the Navy Reserve, his son-in-law is an Army CPT A-Team commander with 10th Special Forces Group and his youngest son is attending VMI and plans to go in to the Army. Mike is a rabid OSU football fan and can be obnoxious about this in the fall – Go Bucks!



NGAUS

LEGISLATIVE TEAM BIOS



Priya Ghosh Ahola

Deputy Director

Legislative Affairs Manager, Air
Programs

Priya Ghosh Ahola is an experienced advocate who has worked on Capitol Hill and lobbied on behalf of trade associations and Fortune 500 corporations.

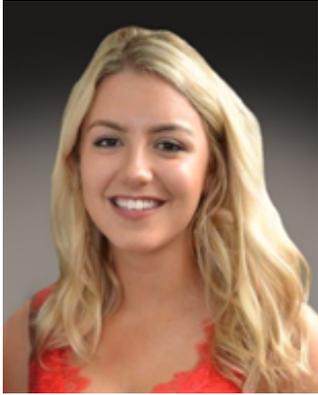
She comes to NGAUS from the Municipal Securities Rulemaking Board, where she had worked since August 2016 as outreach manager. In that role, she helped to enhance awareness of MSRB rules and market practices while also managing educational initiatives and promoting the board's activities. Previously, Ghosh Ahola served as principal associate at the National League of Cities, where she lobbied for municipal finance and regulatory reform and advocated on behalf of local governments to lawmakers and federal agencies. She has also led a government relations consulting firm, PGA & Associates, and worked as a legislative assistant for former Sen. Barbara Mikulski, D-Md.

Priya received her bachelor's degree from the University of Maryland and juris doctor from Temple University Beasley School of Law in Philadelphia. She is a member of the Maryland Bar Association.



NGAUS

LEGISLATIVE TEAM BIOS



Adrienne Jackson

Legislative Affairs Manager, Army Programs

Adrienne joins NGAUS after over four years of working for Senator James M. Inhofe, Chairman of the Senate Armed Services Committee, on his defense staff. In this role, Adrienne had an impact on several annual National Defense Authorization Acts and key pieces of veterans affairs' legislation. At NGAUS, Adrienne is responsible for the Army Programs portfolio, leveraging her previous experience on Capitol Hill to advocate for the National Guard.

Her work history includes:

Military Legislative Assistant, Office of Sen. James M. Inhofe, 2018 – 2019

Deputy Military Legislative Assistant, Office of Sen. James M. Inhofe, 2018

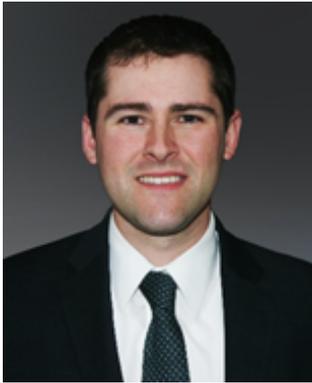
Military Legislative Correspondent, Office of Sen. James M. Inhofe, 2015 – 2018

Deputy Finance Director, Sen. James Lankford Senate Campaign, 2014

Adrienne is an alumna from the University of Oklahoma where she received a Bachelor's Degree in Political Science with a minor in Constitution Law.



NGAUS LEGISLATIVE TEAM BIOS



JC Cardinale Legislative Affairs Manager Joint-Personnel Programs

Formally working defense policy for President Pro Tempore of the Senate, Senator Orrin Hatch, JC has been at NGAUS for a year and a half and handles the joint personnel and medical portfolio. In this role, he advocates on National Guard issues such as promotion reform, TRICARE, Domestic Operations, and MILCON.

His work history includes:

- Defense Legislative Aide - Sen Orrin Hatch, 2015-2018
- External Communications Officer - NGB Legislative Liaison, 2014-2015
- Operations Planner - Joint Special Operations Task Force – Afghanistan, 2013-2014
- Legislative Officer - Army National Guard, 2010-2013
- Platoon Leader, Iraq - North Carolina National Guard, 2009-2010

JC received his Bachelor's in Political Science and Geography from The George Washington University. He earned his Master's degree in Public Policy from George Mason University where he also earned a Graduate Certificate in Biodefense.



NGAUS

LEGISLATIVE TEAM BIOS



Mark Malizia

Legislative Analyst

Mark has been aboard NGAUS for over three years, serving as a legislative assistant, to Programs Manager and most recently as the association's Legislative Analyst. His background in federal, as well as state and local issues, makes him ideal for understanding the unique National Guard environment.

His work history includes:

- Legislative Programs Manager - NGAUS, 2017-2018
- Legislative Assistant - NGAUS, 2016-2017
- Congressional Intern - Rep Steve Israel, 2016
- Field Organizer - Suffolk County Democratic Committee, 2015
- Legislative Aide - Suffolk County Legislature, 2012-2015
- Special Projects Director - Steve Israel for Congress, 2014
- Congressional Intern - Sen Byron Dorgan, 2010

Mark earned his Bachelor's Degree in Political Science and Government, History from the State University of New York at New Paltz, and a Master's Degree in Political Science and Government from Fordham University.



NGAUS

LEGISLATIVE TEAM BIOS



Blaise Lemke

Legislative Assistant

Blaise joins NGAUS after working for the Sheriff of Adams County, Nebraska for 6 years. During his time at the Sheriff's Office, he was in charge of writing Jail Policy and Procedures as well as verifying the department's compliance with the Nebraska Jail Standards Board. He now serves as the event lead for the National Capital Summit as well as assisting the rest of the NGAUS Legislative Team on other duties.

His work history includes:

- Administrative Assistant - Adams County Sheriff's Office, 2012-2018
- Intern - Diaconia International Hilfe, Tirana Albania, 2017
- Intern - Seiler & Parker PC LLO, Hastings NE, 2015
- Summer Intern, Law Office of Dunmire, Fisher & Hastings, Hastings NE, 2014

Blaise studied Political Science and Business Administration at Hastings College where he was active in the Multicultural Student Union.



EANGUS CONFERENCE RECAP

The EANGUS National Conference convened in Des Moines, IA on 4 August. The leadership of the IA National Guard, the enlisted association of Iowa and the City of Des Moines did an outstanding job hosting the attendees from the 54 States, Territories and the District of Columbia. Over 900 people attended the conference including 140 Soldiers and Airmen below the rank of E6 who participated in Professional Development Courses. All attending received informative speeches and briefs from representatives of NGB, NGAUS, AGAUS and DoD .

The delegates attending conducted the important business of the national association by approving resolutions and legislative priorities to address the concerns, issues and programs effecting Soldiers, Airmen, retirees and families.

In conjunction with the conference, CSM Sampa, 12th CSM of the Army National Guard, hosted a State and Division CSM conference at Camp Dodge. The senior enlisted leaders of the States met with the Soldiers and Airmen during the professional development program.

Over 70 exhibitors attended the conference providing attendees, senior enlisted leaders and Soldiers and Airmen an opportunity to see individual military gear, educational opportunities, and programs and products. The attendees took the ample time provided by the agenda to visit with the exhibitors.

If you have products or programs that Soldiers and Airmen and families need to learn about and have, visit EANGUS. The 49th EANGUS National Conference will be held in Little Rock, AR on August 9-12, 2020.

AGAUS CONFERENCE RECAP



The annual Adjutant General's Association of the United States (AGAUS) summer meeting was held June 3-5, 2019 in Whitefish, Montana at the Whitefish Lodge near Glacier National Park. For those that may not be familiar with AGAUS, it is a private, non-profit organization whose membership is composed of the 54 Adjutants General representing each state, territory, and District of Columbia. The organization is a leading advocate to ensure the National Guard is organized, equipped, and postured to fulfill their responsibilities across the full spectrum of operations inherent in the National Military Strategy (NMS) and the constitutions of the United States

Attendees at the event included the 54 Adjutants General along with senior leaders from across the National Guard and the Department of Defense. Additionally, Montana Governor Bullock provided his welcome to the group on June 3. Other key attendees included General Lengyel, Chief National Guard Bureau; General Garrett, CG U.S. Army Forces Command; Lieutenant General (LTG) Laura Richardson, the new Commander, U.S. Army North; and Major General (MG) Whittington, Acting Director, Army National Guard directorate. Additionally, nearly 50 industry sponsors and representatives attended the event as well as many spouses and other guests of the Adjutants General.

The event schedule incorporated updates from several senior leaders to include General Lengyel, General Garrett, and General McConville, incoming Army Chief of Staff, and Lieutenant General Richardson. Each day, the Adjutants General met mostly in open sessions to discuss organizational priorities. The highlight of these sessions was the committee breakouts. Additionally, networking events were scheduled each day, affording industry attendees and National Guard leaders to forge new relationships and strengthen already existing relationships. With more than 30% turnover in Adjutants General this year, the networking events were incredibly beneficial for all attendees. The NGAUS Corporate Advisory Panel also held an open session attended by most Industry, as well as NGAUS, representatives.

On day three of the event, the group conducted a review of the 2019 AGAUS priorities. These included full-time manning, duty status reform, reserve component medical readiness, the National Guard Imperatives Campaign (including concurrent and proportional fielding of equipment) and meeting end strength goals. Emerging issues included military construction funding, National Guard equities in the DoD Cyber program, counterdrug funding, National Guard equities in the new Space Force, and the National Guard of the Future.

Finally, the group elected a new slate of officers for the next two years. These include MG Matt Quinn (Montana) as President, Maj Gen Mike Loh (Colorado) as Vice President – Air, MG Tim Williams (Virginia) as Vice President – Army, MG Joe Logan (Hawaii) as Treasurer, and MG Chris Callahan (Rhode Island) as Secretary.

The summer 2020 AGAUS meeting will be held in New Mexico.

NGAUS INDUSTRY DAY & NGAUS WORKSHOP PRESENTED BY THE CAP



The 23rd Annual Industry day is fast approaching. The event will be held at the National Guard Memorial, One Massachusetts Ave. NW, Washington, D.C. 20001, on Tuesday, December 10th, 2019. Registration and Continental Breakfast are from 7:00 AM – 9:00 AM and the morning session starts at 9:00 AM. As a bonus, for those registered for the Industry Day, there is a complimentary mini-workshop, “Doing Business with the Guard” scheduled on Monday December 9th, from 1:00 to 4:00 PM. First time attendees are highly encouraged to attend both sessions. The mini-workshop first hour will include a presentation by Brunk Conley of “National Guard 101.” This is a repeat of the July 17th CAP Webinar that was well received by a small audience. The CAP is in the process of developing the full agenda and we will publish an update to the NGAUS Industry Day site when completed.

If you intend to do business with the Guard, this is a great place to start. You’ll have the opportunity to meet the NGAUS Staff, gather information of future Guard business opportunities and you’ll find that other corporate members are always willing to provide some friendly guidance, much of it learned through years of experience, serving in the Guard, doing business with the Guard, or both.

Registration is now open. Early bird registration prior to November 15th is \$350 for NGAUS Corporate Associates and \$450 for nonmembers. After that date, a late fee of \$50 will be assessed to all. Platinum Corporate Members receive two complimentary registrations and Gold Corporate members receive one complimentary registration. The fee includes the workshop the afternoon of the 9th followed by a reception; a Continental breakfast, lunch, and an afternoon reception on the 10th, normally starting at 4:45PM. To register, just go to www.NGAUS.org, click on the Events pull down menu, select the “23rd Annual Industry Day” link and click “Register Here.” Everything, including payment, is done via the site.

For those industry members who have signed up and plan to attend, perhaps you know of a nearby business that may have products or services that could be of benefit to our Guard Soldiers and Airmen. Reach out and extend an invitation to them to join us at the event. All of us look forward to meeting new people and if that results in new or better kit for the Guard – that is a win-win in anyone’s book. We hope to see you plus one at the National Guard Memorial on December 9th and 10th.

2019 NGAUS TRIP TO NORMANDY AND PARIS, FRANCE



This past June, the 75th Anniversary of D-Day, June 6th, 1944, was memorialized throughout Western Europe and the United States. In 1944, the National Guard's 29th Infantry Division (MD, DC, VA) landed on Omaha Beach that morning and changed the course of World War Two. In 2019, the National Guard Educational Foundation sponsored a VIP trip to the NGAUS Monument in Vierville-sur-Mer, Normandy, France to commemorate the event. In attendance were Major General Donald P. Dunbar, NGAUS Chairman of the Board and the Adjutant General of Wisconsin, BG (Ret) Roy Robinson, the NGAUS President, MG (Ret) Max Haston, former TAG of Tennessee, BG (Ret) Steve Joyce, and CMSgt (Ret.) Dick Smith of USAA. The group took part in several ceremonies including a dawn arrival at Omaha Beach, the formal ceremonies at the American Cemetery in Coleville-sur-Mer, and ceremonies at the National Guard Memorial and the 29th Infantry Division Memorial. The entire group was grateful for the opportunity to memorialize the service of the soldiers who fought for the fate of the Free World that day.



ADJUTANTS GENERAL UPDATE



We'll continue to keep you informed of changes in the ranks of Adjutants General as a result of retirements and new governors.

STATE	ADJUTANT GENERAL	STATE	ADJUTANT GENERAL
Alabama AL	MG Sheryl Gordon	Montana MT	MG Matthew Quinn
Alaska AK	Col Torrence Saxe	Nebraska NE	Maj Gen Daryl Bohac
Arizona AZ	Maj Gen Michael McGuire	Nevada NV	Brig Gen Bill Burks
Arkansas AR	MG Kendall Penn	New Hampshire NH	BG David Mikolaities
California CA	MG David Baldwin	New Jersey NJ	BG Jemal Beale
Colorado CO	Maj Gen Michael Loh	New Mexico NM	MG Kenneth Nava
Connecticut CT	MG Francis Evon	New York NY	MG Ray Shields
Delaware DE	BG Michael Berry	North Carolina NC	MG Gregory Lusk
District of Columbia DC	MG William Walker	North Dakota ND	MG Alan Dohrmann
Florida FL	MG James "Jim" O. Eifert	Ohio OH	MG John Harris
Georgia GA	MG Tom Carden	Oklahoma OK	MG Michael Thompson
Guam GU	LTC Ester C. Aguigui	Oregon OR	Maj Gen Michael Stencel
Hawaii HI	MG Arthur "Joe" J. Logan	Pennsylvania PA	Maj Gen Anthony Carrelli
Idaho ID	BG Michael Garshak	Rhode Island RI	MG Christopher Callahan
Illinois IL	BG Richard R. Neely	South Carolina SC	MG Van McCarty
Indiana IN	BG Timothy Winslow (Acting TAG)	South Dakota SD	MG Timothy A. Reisch
Iowa IA	BG Stephen Osborn (Acting TAG)	Tennessee TN	MG Jeff Holmes
Kansas KS	MG Lee Tafanelli	Texas TX	MG Tracy Norris
Kentucky KY	MG Stephen Hogan	Utah UT	MG Jeff Burton
Louisiana LA	MG Glenn Curtis	Vermont VT	COL Gregory C. Knight
Maine ME	Maj Gen Doug Farnham	Virginia VA	MG Timothy Williams
Maryland MD	MG Linda Singh	Virgin Islands VI	COL Ivan R. Udell
Massachusetts MA	Maj Gen Gary Keefe	Washington WA	MG Bret Daugherty
Michigan MI	MG Paul Rogers	West Virginia WV	MG James Hoyer
Minnesota MN	MG Jon Jensen	Wisconsin WI	Maj Gen Donald Dunbar
Mississippi MS	MG Durr Boyles	Wyoming WY	MG Gregory C. Porter
Missouri MO	COL Levon Cumpton	Puerto Rico	BG Jose J. Reyes

GET TO KNOW YOUR CAP REPRESENTATIVES!



CHAIR: Cindy Ramirez,
R-n-R Promotions, Inc.,
cindy@rnrpromotions.net



VICE CHAIR: Keith Klemmer,
BAE Systems,
keith.klemmer@baesystems.com
Lead: Resolutions Committee



MEMBERSHIP CHAIR: Mark Susa,
Pond & Company,
susam@pondco.com



SECRETARY: Katie Roberts,
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Communications Committee



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Lead: Communications Committee



Mike Armstrong,
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