



**Texas Military Department  
Government Affairs**

# AMERICAS LARGEST STATE MILITARY FORCE

State	National Guardsmen	Army Guardsmen	Air Guardsmen	State Population
Texas	21,606	18,199	3,407	29 Million
Pennsylvania	18,413	14,286	4,127	13 Million
California	17,965	13,163	4,802	39 Million
Ohio	16,733	11,629	5,104	12 Million
New York	15,721	10,155	5,566	19 Million

## Grow the Texas National Guard with Texas' Population and Area



Average number of Texans Protected by a single Texas Army National Guardsman



Average number of Americans Protected by a single Army National Guardsman

## TMD PERSONNEL

**24,285**

Total TMD Personnel

**18,199**

Army Guardsmen

**3,407**

Air Guardsmen

**1,852**

State Guardsmen

**631**

State Employees

**196**

Federal Civilians

# AIR / ARMY NATIONAL GUARD STRUCTURE



## State Of Texas

### Defense Support to Civil Authorities

- Humanitarian Assistance/ Disaster Relief Hurricanes, Flooding, Wildfires, Ice Storms
- Medical Support
  - ★ Operation Lone Star, Rabies Eradication
- At-Risk Youth Programs
  - ★ ChalleNGe/STARBASE
- Homeland Security
  - ★ Border/Shores/Highway Defense, Operation Border Star—LEA, Counter Drug Aviation
- Homeland Defense



## Federal Government

### Homeland Defense

- Augment Combatant Commands
  - ★ CENTCOM
  - ★ PACOM
  - ★ EUCOM
  - ★ NORTHCOM
  - ★ SOUTHCOM
  - ★ AFRICOM
- Partnership Programs
  - ★ Czech Republic
  - ★ Republic of Chile



# TEXAS MILITARY DEPARTMENT STRUCTURE

## TEXAS MILITARY DEPARTMENT

The Texas Military Department is the state agency responsible for providing leadership, training, equipment and administrative support for the Texas Military Forces which include members of the Texas Army National Guard, Texas Air National Guard and Texas State Guard.

### THE GOVERNOR OF TEXAS



#### Greg Abbott

As Commander In Chief of the Texas Military Forces the Governor of Texas holds supreme authority for deployment and utilization of military equipment and personnel accountable to the Texas Military Department and State of Texas.

### THE ADJUTANT GENERAL OF TEXAS



#### Major General Tracy Norris

Appointed by the Governor, the Adjutant General is the military commander of the Texas Military Forces. Responsible for the overall leadership, management, operations and accountability of Texas Military Forces as the governing officer, policy maker, and head of the Texas Military Department.

### DIRECTOR OF THE JOINT STAFF



**Brigadier General Tom Suelzer**  
Staff composed of Air National Guard, Army National Guard and State Guard service members working to implement policies and initiatives as directed by The Adjutant General.

### TEXAS NATIONAL GUARD

#### ARMY NATIONAL GUARD



**Brigadier General Greg Chaney**  
Deputy Adjutant General & Commander - TXARNG

Appointed by the Governor to assist the Adjutant General in the command and administration of more than 18,000 Army National Guard Soldiers.

36TH INFANTRY DIVISION

RECRUITING & RETENTION BATT.

71ST TROOP COMMAND

MEDICAL COMMAND

#### AIR NATIONAL GUARD



**Major General Dawn Ferrell**  
Deputy Adjutant General - TXANG  
Commander TXANG

Appointed by the Governor to assist the Adjutant General in administration of Air National Guard forces and equipment within Texas.

136TH AIRLIFT WING

149TH FIGHTER WING

147TH ATTACK WING

254TH COMBAT COMM. GROUP

#### TEXAS STATE GUARD



**Major General (TX) Robert Bodisch**  
Commander - Texas State Guard

Appointed by the Governor to train and administer members of the Texas State Guard to support the Domestic Response by augmenting National Guard units.

1ST BRIGADE

2ND BRIGADE

3RD BRIGADE

6TH BRIGADE

### COMMAND SENIOR ENLISTED LEADER



**Chief Master Sergeant Michael Cornitius**

Responsible for the welfare, readiness, morale, care and development, of the enlisted soldiers and NCO's serving in the Texas Military Forces.

### DIRECTOR OF STATE ADMINISTRATION



**Shelia Taylor**

Oversees daily administration of the state agency and state employees. Ensures agency complies with the cooperative agreement between TMD and the National Guard Bureau.

### TMD GOVERNMENT AFFAIRS CONTACT INFO:

**Marcy Weldin**  
Director - Government Affairs  
(512) 413-7851 - mobile  
(512) 782-6748 - direct  
[marcy.j.weldin.nfg@mail.mil](mailto:marcy.j.weldin.nfg@mail.mil)

TEXAS MILITARY FORCES

Texas National Guardsmen serve under the Governor as commander in chief of the Texas Military Forces and when called upon are activated under the direction of the President, serving as commander in chief of the armed forces of the United States.

Texas State Guardsmen serve under the Governor as commander in chief of the Texas Military Forces.

# TEXAS ARMY NATIONAL GUARD



Deputy Adjutant General - Army  
Commander TXARNG  
Brigadier General  
Greg Chaney

Appointed by the Governor to assist  
The Adjutant General in the command  
and administration of more than  
17,500 Soldiers serving in the Texas  
Army National Guard.

## Texas Army National Guard



### 36th Infantry Division

36th Combat  
Aviation  
Brigade

36th  
Sustainment  
Brigade

56th Infantry  
Brigade  
Combat Team

72nd Infantry  
Brigade  
Combat Team

176th Engineer  
Brigade

136th Maneuver  
Enhancement  
Brigade

### Recruiting & Retention

### Texas Medical Command

### 71st Troop Command

136th Regional  
Training  
Institute

71st Theater  
Information  
Operations  
Group

71st Expeditionary  
Military  
Intelligence  
Brigade

Special  
Operations  
Detachment

100th Mobile  
Public Affairs  
Detachment

Training Center  
Garrison  
Command

Cyber Detachment



The incredible versatility of the Texas Army National Guard enables us to respond to domestic emergencies, combat missions, counterdrug efforts, reconstruction missions and more—all with equal speed, strength and efficiency.

# TEXAS AIR NATIONAL GUARD



Deputy Adjutant General – Air  
Commander TXANG  
Major General  
Dawn Ferrell

Appointed by the Governor to assist  
The Adjutant General in the  
administration of Air National  
Guard forces and equipment  
within Texas.



## Texas Air National Guard

136th Airlift Wing  
Fort Worth

147th Attack Wing  
Houston

149th Fighter Wing  
San Antonio

254th Combat  
Communications Group



C-130 Hercules



MQ-9 Reaper



F-16 Fighting Falcon

The Texas Air National Guard operates in a climate of respect and provides leadership and personal growth opportunities for our members. Our Citizen-Airmen live in the community, and serve at Wings and Squadrons throughout the great state of Texas.

# Texas Congressional Delegation



Senior Senator

**JOHN CORNYN**

Republican

Took Office: Jan 1, 2002

Next Election: 2020



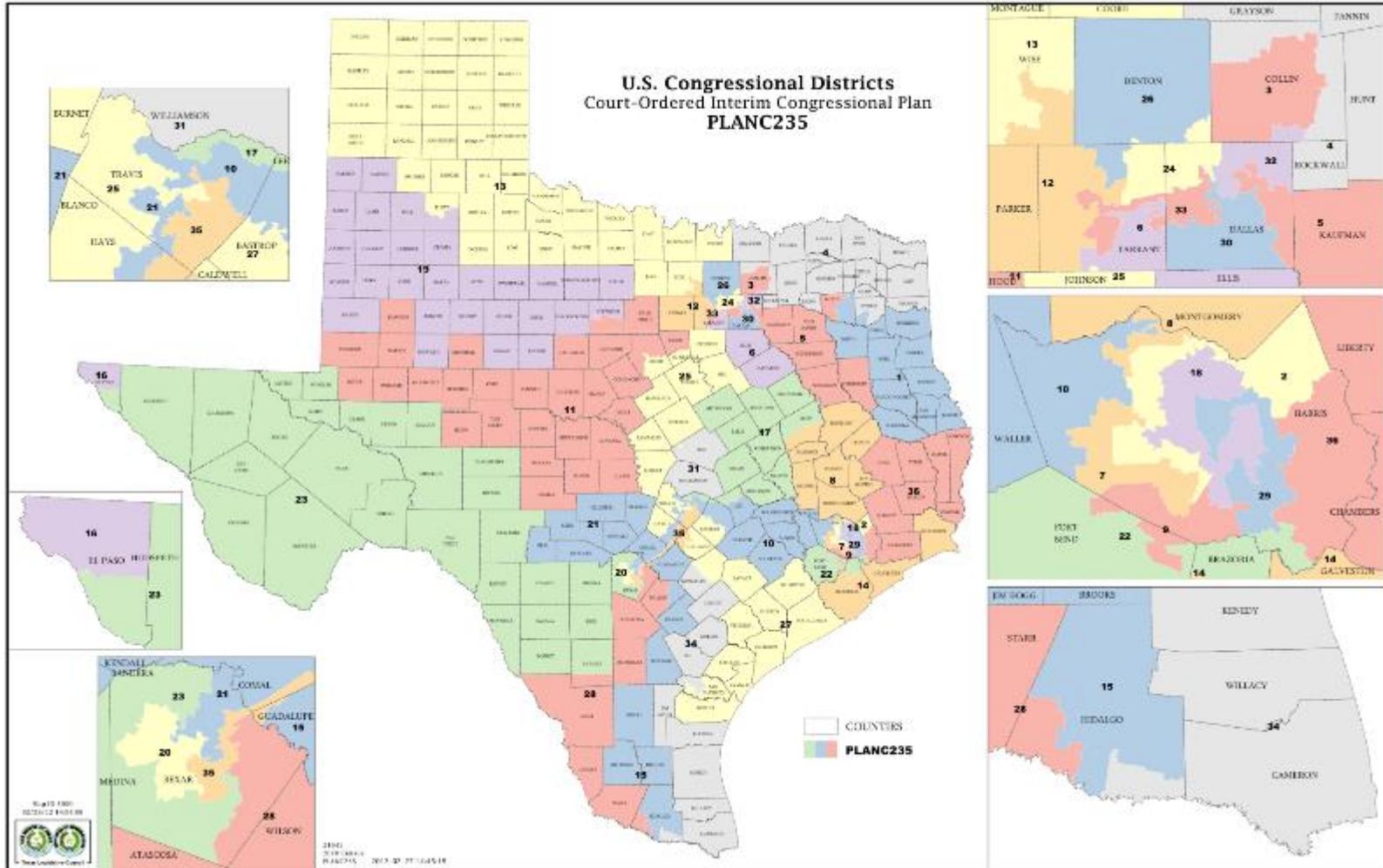
Junior Senator

**Ted Cruz**

Republican

Since Jan 3, 2013

Next Election in 2024



Texas has the largest Congressional Delegation with 36 Members.

# Civilian Position to Military Rank



**Governor of Texas (Gov. Greg Abbott)**  
**United States Senators (U.S. Sen. John Cornyn/U.S. Sen. Ted Cruz)**  
**Former U.S. Senators (e.g., U.S. Sen. Kay Bailey Hutchison/U.S. Sen. Phil Gramm)**  
**United States House of Representatives (Texas Delegation – 36 Members)**  
**Former Congressmen/Congresswomen**  
**Mayors of Major Cities (1M+ Population – Dallas, Houston, San Antonio)**  
**Attorney General of Texas (Attorney General Ken Paxton)**



**Lt. Governor of Texas/President of the Texas Senate (Lt. Gov. Dan Patrick)**  
**Texas State Senators (31 Members)**  
**Mayors of Cities (Less than 1M Population – Fort Worth, El Paso)**  
**Speaker of the Texas House (Speaker Dennis Bonnen)**  
**Texas State Representatives (150 Members)**  
**County Judges, District Court Judge (County)**



**City Managers**  
**U.S. Attorneys**  
**District Attorneys**  
**County Sheriffs**  
**Congressional Staffers**  
**County Clerks**  
**City Council Members**  
**City Attorneys**



**Justices of the Peace**  
**City Clerks**  
**City Council Members**

# District Map

## CONGRESSIONAL DISTRICT 31

Texas Military Department Facility Locations



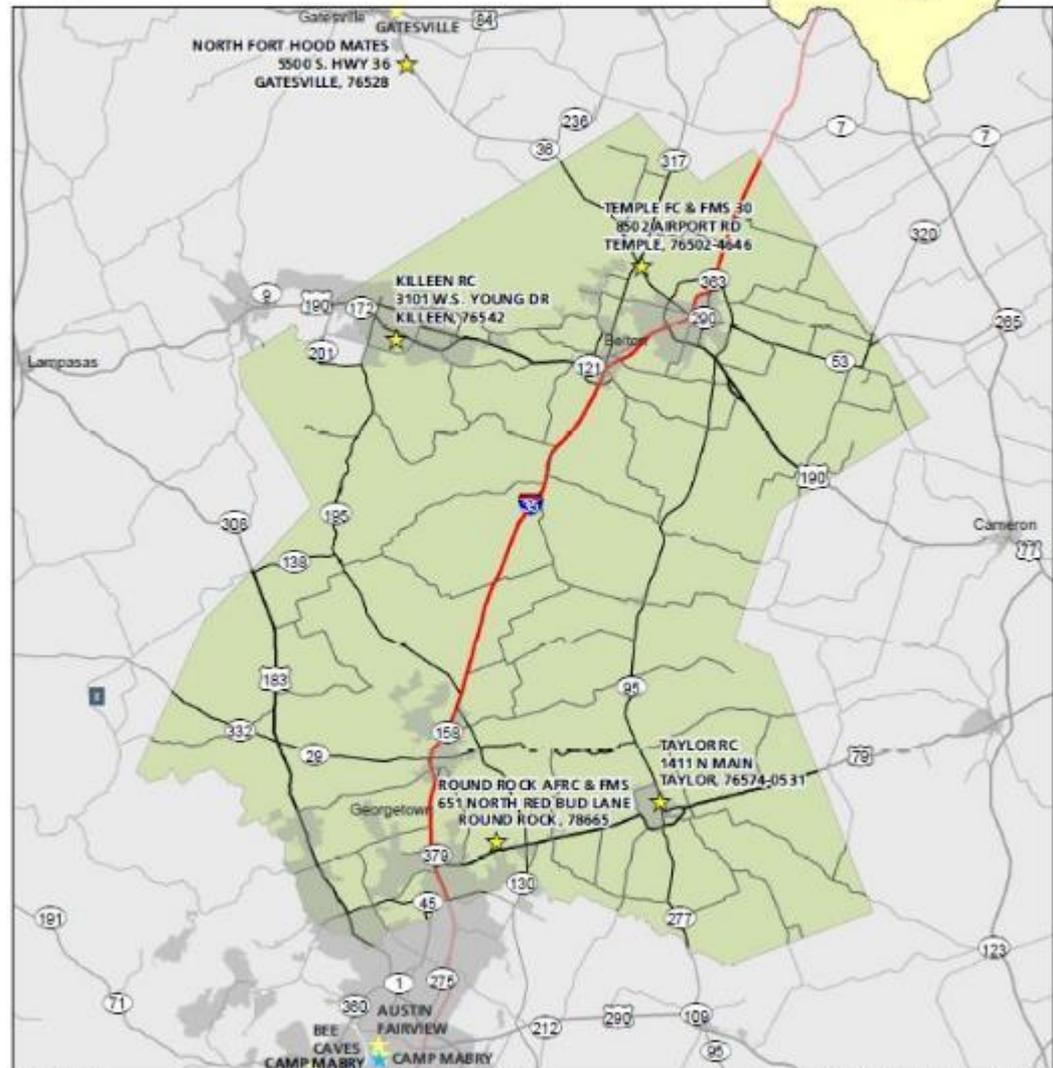
### Homes of Record in District

TX Army National Guard - 1596

TX Air National Guard - 67

★ Air Guard Facility

☆ Army Guard Facility



Abbreviations:

RC = Readiness Center

AFRC = Armed Forces Reserve Center

FMS = Field Maintenance Shop

UTES = Unit Training Equipment Site

MATES = Maneuver Training Equipment Site

AASF = Army Aviation Support Facility

CSMS = Combined Support Maintenance Shop

Last Update: Jan 2017, District Plan: C235

- Guardsmen in District
- Facilities in District
- Facilities in the vicinity of District
- Legend at the bottom

# Key Leader Engagement

- Bio
  - Family
  - Military Service
  - Career
  - When elected
- Committee Assignments
- Guardsmen in District
- Last Engagement
- Policy issues the Member is passionate about and any hot button issues to discuss

## Rep. John Ratcliffe (R-Texas)

4th District, Northeast -- Sherman, Paris, Texarkana



**Residence:** Heath  
**Born:** Oct. 20, 1965; Mount Prospect, Ill.  
**Religion:** Roman Catholic  
**Family:** Wife, Michele Ratcliffe; two children  
**Education:** U. of Notre Dame, B.A. 1987 (government and international studies); Southern Methodist U., J.D. 1989  
**Military Service:** None  
**Career:** Lawyer; federal prosecutor  
**First Elected:** 2014 (1st term); Unopposed to succeed Rep. Ralph M. Hall, R, whom he defeated in a primary  
**Latest Election:** 2014 General (100%)  
**Political Highlights:** Heath Board of Adjustment, 1997-98; Heath Planning and Zoning Commission, 1998-2001; Heath City Council, 2001-04; mayor of Heath, 2004-12  
**Committees:**  
Homeland Security (Cybersecurity, Infrastructure Protection & Security Technologies - chairman; Transportation Security)  
Judiciary (Immigration & Border Security; Regulatory Reform, Commercial & Antitrust Law)

TXARNG in district: 645

TXANG in district: 42

Last engagement –

Ratcliffe told voters he would spend at most eight years in Congress, so the former mayor, federal prosecutor and anti-terrorism official exudes an urgency to tackle a policy agenda that will make him more of a “thoughtful conservative” than a “bomb thrower.”

He says he is tired of the status quo in Washington, and that his first term is “an audition” for the Republican Party to help reclaim the White House. In his first days in office, he filed red-meat conservative bills to require a balanced federal budget, to strictly enforce immigration laws and to curb the federal regulators.

Ratcliffe used his chairmanship of a key Homeland Security subcommittee to shape a cybersecurity bill that passed the House on a bipartisan vote even before he bothered to hang anything on the deep blue walls of his Capitol Hill office.

A colorful 5-foot-wide modern-style portrait of Ronald Reagan soon would greet visitors as they step in the door, however.

Ratcliffe also didn’t waste time after his primary defeat of 91-year-old Rep. Ralph M. Hall, who had switched to the Republican party in 2004 after more than two decades in office. Without a Democratic challenger in his very conservative Texas district, Ratcliffe came to Washington early to sit down with 57 members of the Republican conference for advice on running a Hill office, committee assignments and fundraising.

“One of the good pieces of advice that I got from a guy named Paul Ryan was, ‘Focus on the things that you do well, get better at them, and shut up about the rest,’” Ratcliffe says.

Federal debt and spending are at the top of that list. Touting his leadership of the city of Heath, Texas, a lakeside suburb of Dallas, population 6,900 — especially his record of not raising taxes during the economic downturn — Ratcliffe emphasizes the need to have a balanced budget. “My bill is frankly more conservative than any of the other balanced budget amendments that are out there,” Ratcliffe said.

Regarding the future financial needs of federal entitlement programs, he says “we’re really not in a position well to meet those needs.”

Immigration will play a large role in his policy agenda. Border security in particular relates to his background in anti-terrorism efforts, and enforcement of immigration laws against those already in the country illegally has been a big part of Ratcliffe’s portfolio.



# DSCA Events (SINCE 2003)



Tropical Weather



Flood Response



Wildfire Aviation



Wildfire Ground



Winter Weather



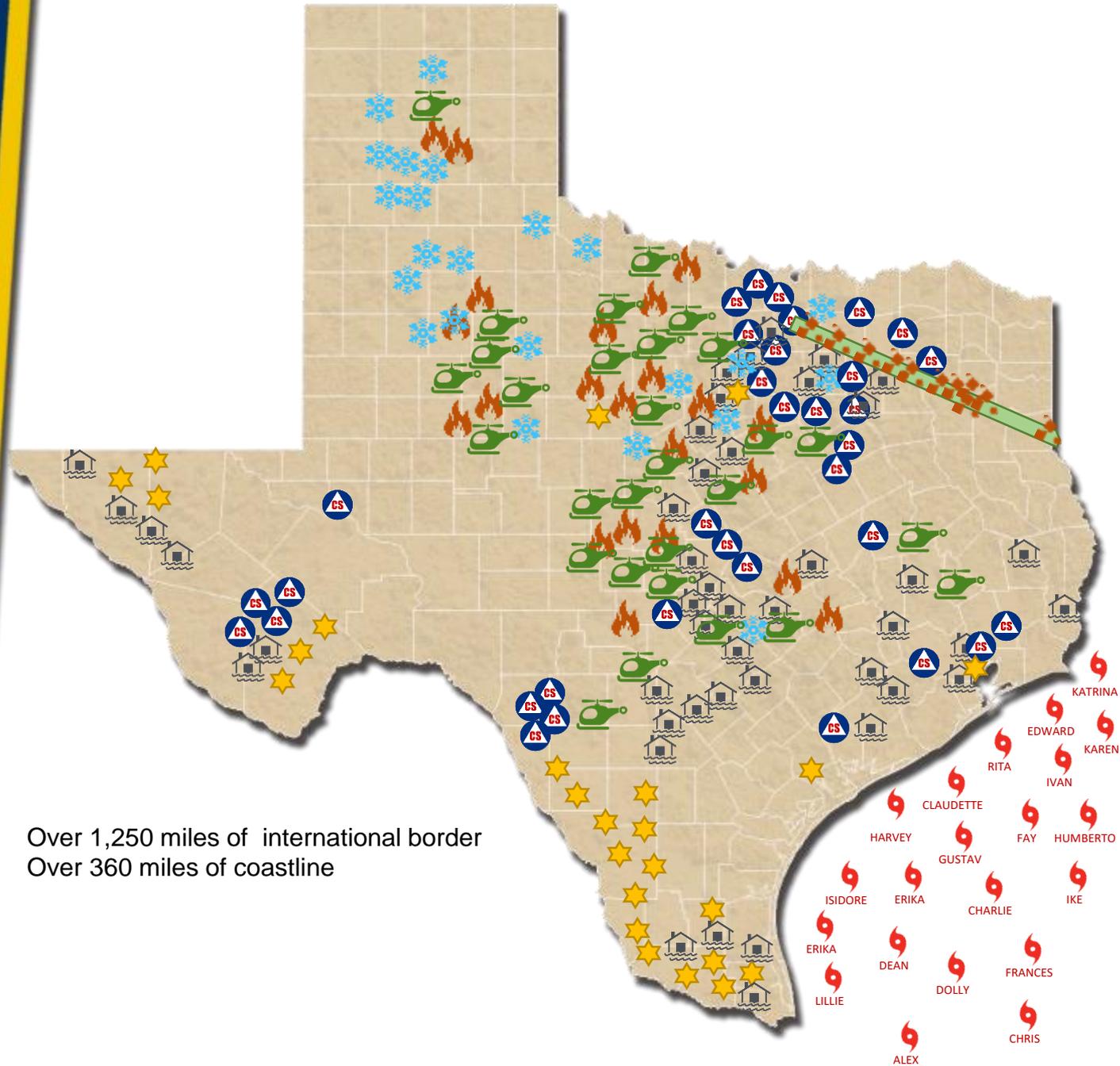
Civil Support



Law Enforcement



Shuttle Recovery



Over 1,250 miles of international border  
Over 360 miles of coastline

# Hurricane Harvey Response

For the first time since WWI the entire Texas National Guard Was Activated

The Texas National Guard Was Augmented by Federal Military Forces From All Branches

All military assets in Texas were under control of a Texas Guardsmen, Dual Status Commander BG Patrick Hamilton



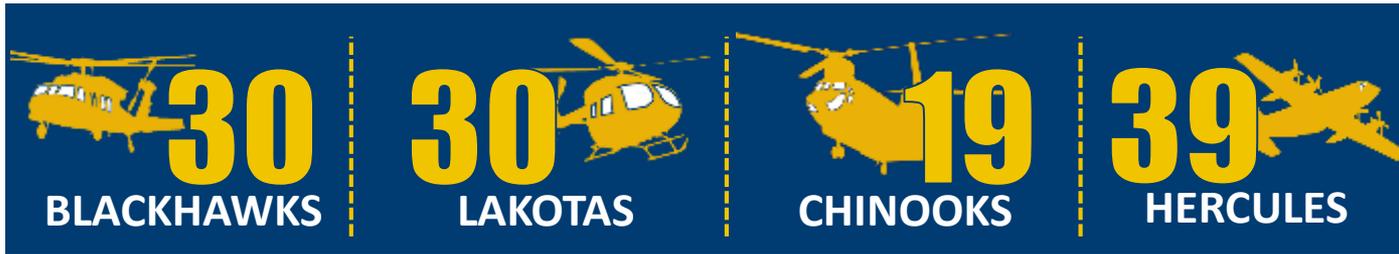
Hurricane Harvey Impact Zone



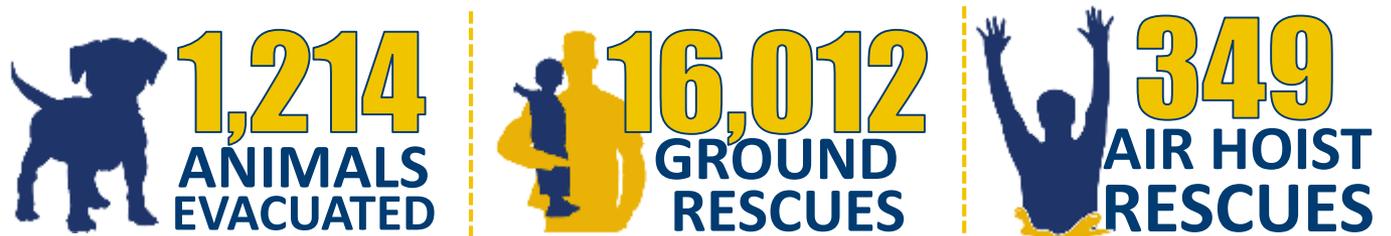
DEPLOYED

# 17,415 SERVICE MEMBERS

## FROM ACROSS THE MILITARY



## MISSIONS ACCOMPLISHED



# TMD Government Affairs Policy

TMDD 5500.01



Texas Military Department

## DIRECTIVE

Number 5500.01

20 June 2019

NGTX-L

SUBJECT: Elected Official Engagement and Coordination Requirements with Government Affairs Office (GAO)

References: See enclosure.

1. PURPOSE. To ensure consistent and effective communication with state and federal elected officials and their staff.

2. APPLICABILITY.

a. This directive applies to all members of the Texas Military Department (TMD) regardless of duty or employment status.

b. This directive does not apply to off-duty or personal communications between TMD personnel and elected officials and staff, communication initiated through the constituent inquiry process, or communications protected by the state or federal whistleblower process.

3. POLICY. TMD personnel may not use their official position, authority, or influence to interfere with an election, affect the course of an election, or seek to improperly influence any legislative activity.

a. All TMD information flowing to a state or federal official, to include their staff, will be coordinated through or synchronized with the GAO.

b. All communication between TMD and the Office of the Governor is reserved at TAG level. TMD personnel, outside of the Office of The Adjutant General (TAG), will advise GAO of any official, routine or non-routine, response to queries from the Office of the Governor or gubernatorial support staff.

c. TMD personnel acting in an official capacity who are seeking to engage a member of the Texas Legislature or U.S. Congress, or their staff, shall coordinate with GAO. Official communication with lawmaker's office will be facilitated through GAO. GAO will examine if such engagement or activity would complement or conflict with TAG's current guidance.

d. If any engagement with a state or federal elected official, to include their staff,

occurs in a responsive, no-notice fashion. TMD personnel involved with the engagement must brief the GAO on all aspects of the event and provide copies of any written or visual communications (e.g. PowerPoint presentation, handouts, etc.) provided to or presented to the official or staff as soon as operationally possible.

e. TMD personnel contacted by an official, or an associated staff member, on behalf of a constituent shall route the inquiry to TMD Director of Joint Staff through the Constituent Inquiry Representative ([bailey.l.olderog.nfg@mail.mil](mailto:bailey.l.olderog.nfg@mail.mil)) for official action and response, while complying with any other communications guidance.

4. DEFINITIONS. NA

5. RESPONSIBILITIES. The Director of Government Affairs reports to The Adjutant General and is responsible for all legislative affairs for TMD, including the management of the GAO to provide legislative and associated staff support. The GAO is designated as the single office within TMD responsible for legislative affairs and legislative coordination.

6. INFORMATION REQUIREMENTS. This directive supports federal requirements.

7. RELEASABILITY. Unlimited.

8. EFFECTIVE DATE. This directive is effective immediately and will require expire two years from the date of publication unless sooner rescinded or superseded.

9. POINT OF CONTACT. Government Affairs Office at 512-782-3806.

Encl

  
TRACY R. NORRIS  
Major General, TXARNG  
Adjutant General

DISTRIBUTION:

A

RACHEL M. DAVERE  
CW3 MP/ASA  
J5- Issuance  
Official



# Government Affairs Office

