



National Guard Association of Connecticut
360 Broad Street, Hartford, CT
06105-3795

National Guard Association of the United States
Attention: NGAUS Awards Program
1 Massachusetts Ave NW
Washington D.C 2001

27 March 2018

It is my distinct pleasure to nominate Major General Thaddeus J. Martin, Adjutant General for Connecticut for the Distinguished Service Medal. General Martin's accomplishments –as detailed in Brigadier General Evon's endorsement, highlight a lifetime of dedicated and honorable service to the National Guard, and warrants this award.

General Martin's tireless pursuit of excellence and sincere concern for the welfare of Airmen, Soldiers and their families, has contributed to the effectiveness, readiness, and outstanding quality of our military force in both peacetime and war. His successes in readiness levels, facility construction and improvements and force structure are but a few of the many exceptional distinctions of his tenure as Adjutant General, and of his entire career.

General Martin has served with distinction in many assignments in his more than 40 years of outstanding service to his country and over 28 years of service to the Connecticut National Guard. General Martin's intense dedication to duty and extraordinary professional ability displayed during his many years of service were the stimulus for Connecticut National Guard's unprecedented growth and success.

I urge you to consider General Martin for this prestigious award. I may be contacted at 860-883-2574 if you require any additional information.

Sincerely,

Kim Rolstone
President
The National Guard Association of Connecticut (NGACT)



DEPARTMENT OF THE ARMY
CONNECTICUT ARMY NATIONAL GUARD
JOINT FORCE HEADQUARTERS - CONNECTICUT
360 BROAD STREET
HARTFORD, CT 06105

March 27, 2018

National Guard Association of the United States
Attention: NGAUS Awards Program
1 Massachusetts Avenue, NW
Washington, D.C. 2001

It is my distinct pleasure to endorse the nomination of Major General Thaddeus J. Martin, Adjutant General Connecticut for the Distinguished Service Medal. General Martin's accomplishments –as detailed in The National Guard Association of Connecticut (NGACT) nomination, demonstrates a lifetime of dedicated and honorable service to the National Guard, and our Nation. General Martin is truly deserving of this award.

During my tenure as the Assistant Adjutant General of Connecticut, and my previous assignments under General Martin, he has always led with vigor and strategic thinking. His concern for our Soldiers and Airmen has been paramount. His devotion to the service member's families and their well-being was constant. He has led our organization as the Adjutant General for over twelve years and his prompt and decisive leadership led to the accomplishment of a myriad of successes to include increased readiness, improved and newer facilities and Soldier and Airmen wellness.

I urge you to consider General Martin for this prestigious award. I may be contacted at 860-524-4956 if you require any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Francis J. Evon Jr.", is written over the typed name and title.

Francis J. Evon Jr.
Brigadier General
Assistant Adjutant General



Individual Award Nomination Form

Point of Contact: awards@ngaus.org

Nomination Deadline: May 15 2018

Award Nominated to Receive: Distinguished Service Medal.

Nominated By: Kim Rolstone, President, National Guard Association of Connecticut

Name/Rank/Duty/Title/ Organization or Unit of Assignment of Nominee: Major General Thaddeus J. Martin, Adjutant General for Connecticut

Years in the National Guard: 28

Justification for Award: General Martin has served with distinction in many assignments in his more than 40 years of outstanding service to his country and over 28 years of service to the Connecticut National Guard.

Proposed Citation: "For conspicuous service to the National Guard of the United States and the United States Air Force. General Martin's tireless pursuit of excellence and sincere concern for the welfare of Airmen, Soldiers and their families, has contributed to the effectiveness, readiness, and outstanding quality of our military force in both peacetime and war. His successes in readiness levels, facility construction and improvements and force structure are but a few of the many exceptional distinctions of his tenure as Adjutant General, and of his entire career."

Major General Thaddeus J. Martin, has distinguished himself while serving as the Adjutant General for the Connecticut National Guard. General Martin provided experience and outstanding leadership while serving in this critical role. He has been the driving force behind ensuring that the Connecticut Air and Army National Guard remain a ready force to accomplish their state and federal missions. He has worked tirelessly with the State and Federal leaders in order to ensure they understood the capabilities and capacity that his Airmen and Soldiers were able to provide and effectively communicated what his Airmen and Soldiers needed to succeed.

General Martin has served with exceptional devotion to duty and commitment to excellence. He significantly improved and enhanced the operations of the Connecticut Air and Army National Guard. During his tenure he successfully served as the military advisor to the Co-Chair of the Council of Governors providing expert knowledge on National Guard priorities of Title 5/32 Conversion of Dual Status Federal Technicians, Base Re-Alignment and Closure, the integration of military response into domestic emergency response and support to civil authorities and Commissions on the Future Structure of both the Air Force and Army. General Martin also served as the Chairman Air Reserve Force Policy Committee and the Vice Chair of the Air Force Structure and Modernization Committee with the Adjutant General's Association. During the 2005 Base Realignment and Closure Commission's recommendation to close the states only flying wing, General Martin worked tirelessly with political leaders and military staff officers to secure an enduring flying mission for the Connecticut Air National Guard. His efforts were ultimately successful, leading directly to the conversion of Connecticut's 103d Airlift Wing to the C-130H mission in 2013. During his time he has overseen and implemented total force improvements and staff processes that will have a lasting impact on the Connecticut Air and Army National Guard.

General Martin has also overseen the deployment to support contingency operations of approximately 1,067, Connecticut Air National Guard Airmen and 3,639, Connecticut Army National Guard Soldiers. His leadership was vital to the support, training and operational development leading up to the deployments and redeployment of our Airmen and Soldiers. General Martin's relentless pursuit of excellence and sincere concern for the welfare of Airmen, Soldiers and their families, have contributed to the effectiveness, readiness, and outstanding quality of our military force in both peacetime and war.

General Martin continually demonstrated the ability to frame issues and shape senior leader discussions within the Connecticut Air and Army National Guard to ensure that the leaders were looking at the entire problem. His leadership led directly to the Connecticut National Guard achieving unparalleled readiness and the organization's perennial position as one of the top states, nationally, for readiness compliance. He also focused on the National Guard priority of turning in excess and obsolete equipment resulting in Connecticut maintaining a less than .01% excess. His focus and abilities to motivate the staff resulted in improved readiness and overall improvement across the Connecticut Air and Army National Guard.

General Martin has worked and managed areas of force structure development and stabilization, state and federal budgeting issues, state and federal emergencies. Since becoming the Adjutant General, General Martin fought to retain and preserve Brigade level Force Structure in Connecticut by retaining the 143rd Area Support Group/Regional Support Group and the 192nd

Engineer Battalion. General Martin has also worked towards ensuring the 86th Infantry Brigade Combat Team, a regional Brigade Combat Team, was successful in that Connecticut supported and continued to gain force structure to support the Brigade Combat Team. He successfully worked with national level leaders in returning the signal force structure to Connecticut, thus filling a critical need in the state and the Brigade Combat Team. General Martin's focus on obtaining additional force structure for the Connecticut Army National Guard led to additions of a forward support company, a flight medical evacuation unit and a cyber security team, which Connecticut saw as units that will be a force multipliers for state and federal missions. He has worked to ensure that the Airmen and Soldiers are properly led and training is resourced while serving in this capacity. He has been a positive leader that Airmen and Soldiers believe in and value.

General Martin has overseen the partnering with the Uruguayan Armed Forces in which there have been over 70 mutually-beneficial exchanges that have provided insight into military tactics, techniques, and procedures and have contributed to overall interoperability from the tactical through strategic levels. The State Partnership Program has also granted the Connecticut National Guard the opportunity to deeply involve itself in the political-military and interagency domains.

General Martin's strategic vision was instrumental in the successful execution of one of the most intense construction periods in Connecticut National Guard history, totaling over \$250 million dollars in congressionally appropriated projects at Army National Guard facilities and over \$50 million dollars at Air National Guard facilities. On the Air National Guard side, his advocacy was critical in realizing more than \$50 million in C-130 construction work that has transformed Bradley Air National Guard Base into the Air National Guard's premier C-130 base. This work included a new Small Air Terminal, new Fuel Cell, and new Front Gate, as well as extensive renovations to Bradley's main hangar, operations building and fire station. On the Army National Guard side his vision and direction led to the completion of seven Military Construction projects at Camp Hartell, Camp Niantic, East Haven Rifle Range, and the two Army Aviation Sites at Groton and Bradley Airports. These projects provided modern training and readiness centers for the members of the Connecticut Army National Guard. General Martin's guidance in the disposal of outdated buildings as well as good stewardship of the maintenance program placed Connecticut National Guard among the top 10% in the nation in the condition of its facilities and mission readiness. His direct involvement in construction process led to quality projects which improved the readiness of the units of the Connecticut Air National Guard and Connecticut Army National Guard.

Throughout his career, General Martin distinguished himself by providing world class leadership, exemplary foresight and tireless efforts that significantly contributed to the effectiveness and success of the Air and Army National Guard. He is a smart, articulate, adaptive and uniquely inspiring leader, more than capable of performing his own duties to the very highest of professional standards, and singularly gifted in operations which has made him an effective mentor and one who focuses on development of leaders at all levels. His high standards of technical and professional competence and his exemplary drive are evident in the legacy he has left. He is a gifted leader who clearly exemplifies the highest standards of dedication to duty for the United States Army, the United States Air Force, and the National Guard.

General Martin has served with distinction in the multitude of positions he has been assigned to in his more than 40 years of outstanding service to his country and over 28 years of service to the Connecticut National Guard. General Martin's intense dedication to duty and extraordinary professional ability displayed during his many years of service were the stimulus for Connecticut National Guard's unprecedented growth and advancement. He has made a significant impact on this organization which will have long lasting effects for many years. General Martin's superior contributions and outstanding performance of duty are in keeping with the highest tradition of military service.